

October 28, 2022

Ladies and Gentlemen:

At its October meeting on Wednesday the 26<sup>th</sup>, the Board of Directors approved the Budget for 2023. You will note on the accompanying pages that the total increase in Dues and Fees for next year is \$1,485, representing a 15% increase over 2022.

While none of us wanted to see this considerable increase, this year's budgeting process was not an easy one. There were no less than seven different versions of the budget presentation. There were a number of significant contributors to this budget's dues and fees. Factoring in inflation and supply chain issues alone drove many line items up from 3-7%. Our premiums for the Club's liability insurance increased by \$89,000, in part due to increasing the amount of umbrella coverage. The health insurance package for our staff increased by 15% as well. The need to maintain housing for our seasonal staff year-round had an impact, increasing this cost by \$66,000. And while the addition of Arnie's Cabana is expected to drive revenues, there will be a corresponding increase in associated food and beverage expenses.

These contributors account for approximately \$810 of the \$956 increase in Club Dues. With the addition of the Cabana to our asset schedule, our Reserve Contribution went up \$253.

Challenges aside, your management team remains confident and poised to provide you an even better lifestyle in 2023 than what you have come to expect from us. Their involvement in developing this budget was crucial to assuring a successful fiscal outcome at 2023's end. We have many new and exciting initiatives being developed to further enhance your Naples Lakes Experience.

I would like to thank the Finance Committee for its guidance and direction through this process. It proved invaluable. I would also like to thank the Board of Directors for extending its support by approving this Budget.

I would be happy to discuss any detail or aspect of this budget individually or in group. Feel free to reach out at your convenience. You may also raise any comments or inquiries at the Member Forum on November 16<sup>th</sup>. Either way, we stand ready to address your concerns and answer your questions.

Sincerely

General Manager | Chief Operating Officer

## NAPLES LAKES COUNTRY CLUB OPERATING BUDGET 2023 DUES AND FEES SCHEDULE & COMPARATIVE HISTORY

			BUDGET SUMMARY							
			20	023		20	)22	%Δ		CHANGE
HOA Operations			\$	2,126,473	\$		1,996,432	6.5%	\$	130,041
Club Operations										
Golf Operations			\$	(842,240)	\$		(765,608)	10.0%	\$	(76,632)
Course Mainten	ance		\$	2,009,872	\$		1,853,830	8.4%	\$	156,042
Food & Beverag	e		\$	1,024,519	\$		951,642	7.7%	\$	72,877
Fitness			\$	116,752	\$		88,572	31.8%	\$	28,180
Tennis		\$	143,990	\$		111,977	28.6%	\$	32,013	
Facilities Operations		\$	937,364	\$		697,015	34.5%	\$	240,349	
Administrative		\$	1,552,310	\$		1,306,146	18.8%	\$	246,164	
Total Operations		\$	4,942,567	\$		4,243,574	16.5%	\$	698,993	
Subtotal HOA & Club Operations		\$	7,069,040	\$		6,240,006	13.3%	\$	829,034	
Asset Fund Contributions										
Reserve			\$	1,142,109	\$		957,181	19.3%	\$	184,928
Capital		\$	111,300	\$		40,000	178.3%	\$	71,300	
Total Asset Fund Contribution			\$	1,253,409	\$		997,181	25.7%	\$	256,228
TOTAL CLUB BUDGET			\$	8,322,449	\$		7,237,187	15.0%	\$	1,085,262
			•							
Dues & HOA Fees Per Hous	ehold	1	•	2023			2022	<b>%</b> ∆		CHANGE
	ehold	1	\$			\$	<b>2022</b> 2,731	<b>% ∆</b> 6.52%	\$	CHANGE 178
Dues & HOA Fees Per Hous		1	\$	2023		\$ \$	2,731	6.52%		
Dues & HOA Fees Per Hous HOA Fees		I	\$ \$	<b>2023</b> 2,909		\$ \$	2,731	6.52%	\$	178
Dues & HOA Fees Per Hous HOA Fees Operating Dues		1	\$	<b>2023</b> 2,909 6,761		\$	2,731 5,805 1,364	6.52% 16.48%	<b>\$</b> \$	178 <b>956</b>
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi	ons		\$ \$ \$ <b>ORY</b>	<b>2023</b> 2,909 6,761 1,715		\$ \$	2,731 5,805 1,364	6.52% 16.48% 25.71% 15.00%	<b>\$</b> \$	178 <b>956</b> 351
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total	ons	TIVE HIST 2023	\$ \$ \$ ORY ←% Δ	2023 2,909 6,761 1,715 11,385 2022	<b>←% Δ</b>	\$ \$	2,731 5,805 1,364 9,900 <b>2021</b>	6.52% 16.48% 25.71%	<b>\$</b> \$	178 956 351 1,485 2020
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP	ons PARA \$	<b>TIVE HIST</b> 2023 2,126,473	\$ \$ \$ ORY €%Δ 6.5% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432	5.37%	\$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599	6.52% 16.48% 25.71% 15.00%	<b>\$</b> \$	178 956 351 1,485 2020 1,867,754
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS	ons PARA \$ \$	<b>TIVE HIST</b> 2023 2,126,473 4,942,567	\$ \$ <b>ORY</b> 6.5% \$ 16.5% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574	5.37% 10.85%	\$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106	6.52% 16.48% 25.71% 15.00% ← <b>% ∆</b> 1.44% 4.34%	\$ \$	178 956 351 1,485 2020 1,867,754 3,668,978
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION	ons PARA \$	<b>TIVE HIST</b> <b>2023</b> 2,126,473 4,942,567 1,142,109	\$ \$ ORY <-% Δ 6.5% \$ 16.5% \$ 19.3% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181	5.37% 10.85% -4.79%	\$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106 1,005,289	6.52% 16.48% 25.71% 15.00% €-% ∆ 1.44% 4.34% 7.14%	\$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION	ons PARA \$ \$ \$ \$	<b>TIVE HIST</b> 2023 2,126,473 4,942,567 1,142,109 111,300	\$ \$ <b>ORY</b> <b>6</b> .5% \$ 16.5% \$ 19.3% \$ 178.3% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000	5.37% 10.85% -4.79% 0.00%	\$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106 1,005,289 40,000	6.52% 16.48% 25.71% 15.00% <b>←% ∆</b> 1.44% 4.34% 7.14% 0.00%	\$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION	ons PARA \$ \$ \$	<b>TIVE HIST</b> <b>2023</b> 2,126,473 4,942,567 1,142,109	\$ \$ ORY <-% Δ 6.5% \$ 16.5% \$ 19.3% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181	5.37% 10.85% -4.79%	\$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106 1,005,289	6.52% 16.48% 25.71% 15.00% €-% ∆ 1.44% 4.34% 7.14%	\$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION	ons PARA \$ \$ \$ \$	<b>TIVE HIST</b> 2023 2,126,473 4,942,567 1,142,109 111,300	\$ \$ <b>ORY</b> <b>6</b> .5% \$ 16.5% \$ 19.3% \$ 178.3% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000	5.37% 10.85% -4.79% 0.00%	\$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106 1,005,289 40,000	6.52% 16.48% 25.71% 15.00% <b>←% ∆</b> 1.44% 4.34% 7.14% 0.00%	\$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION	ons <b>ARA</b> \$ \$ \$ \$ \$ \$ \$ \$ \$	<b>TIVE HIST</b> 2023 2,126,473 4,942,567 1,142,109 111,300 8,322,449	\$ \$ <b>ORY</b> <b>6</b> .5% \$ 16.5% \$ 19.3% \$ 178.3% \$ 15.0% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000 7,237,187	5.37% 10.85% -4.79% 0.00% 6.93%	\$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 <b>2021</b> 1,894,599 3,828,106 1,005,289 40,000 6,767,994	6.52% 16.48% 25.71% 15.00% ▲ 1.44% 4.34% 7.14% 0.00% 3.88%	\$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000 6,514,990
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION TOTAL	ons PARA \$ \$ \$ \$	<b>TIVE HIST</b> 2023 2,126,473 4,942,567 1,142,109 111,300 8,322,449 <b>2020</b>	\$ \$ <b>ORY</b> <b>←% Δ</b> 16.5% \$ 16.5% \$ 19.3% \$ 178.3% \$ 15.0% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000 7,237,187 2019	5.37% 10.85% -4.79% 0.00% 6.93% ϵ•% Δ	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 1,894,599 3,828,106 1,005,289 40,000 6,767,994	6.52% 16.48% 25.71% 15.00% .44% 1.44% 4.34% 7.14% 0.00% 3.88% .44%	\$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000 6,514,990
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION TOTAL	ons <b>PARA</b> \$ \$ \$ \$ \$ \$ \$ \$	TIVE HIST 2023 2,126,473 4,942,567 1,142,109 111,300 8,322,449 2020 1,867,754	\$ \$ ORY <-% Δ 6.5% \$ 16.5% \$ 16.5% \$ 19.3% \$ 178.3% \$ 178.3% \$ 2.78.3% \$ 5.21% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000 7,237,187 2019 1,775,195	5.37% 10.85% -4.79% 0.00% 6.93% <b>ϵ-% Δ</b> 6.87%	\$ \$ \$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 2021 1,894,599 3,828,106 1,005,289 40,000 6,767,994 2018 1,661,087	6.52% 16.48% 25.71% 15.00% 4.34% 4.34% 7.14% 0.00% 3.88% 6.09%	\$ \$ \$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000 6,514,990 6,514,990
Dues & HOA Fees Per Hous HOA Fees Operating Dues Fund Contributi Total DUES AND FEES COMP HOA OPERATIONS CLUB OPERATIONS RESERVE CONTRIBUTION CAPITAL CONTRIBUTION TOTAL HOA OPERATIONS CLUB OPERATIONS	ons <b>PARA</b> \$ \$ \$ \$ \$ \$ \$ \$ \$	<b>TIVE HIST 2023</b> 2,126,473         4,942,567         1,142,109         111,300         8,322,449 <b>2020</b> 1,867,754         3,668,978	\$ \$ <b>ORY</b> <b>ϵ</b> % Δ 6.5% \$ 16.5% \$ 19.3% \$ 178.3% \$ 178.3% \$ 15.0% \$ <b>ϵ</b> % Δ <b>ϵ</b> % Δ <b>ϵ</b> ,21% \$ 5.21% \$ 5.21% \$	2023 2,909 6,761 1,715 11,385 2022 1,996,432 4,243,574 957,181 40,000 7,237,187 2019 1,775,195 3,478,619	5.37% 10.85% -4.79% 6.93% <b>€-% Δ</b> 6.87% 0.36%	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,731 5,805 1,364 9,900 2021 1,894,599 3,828,106 1,005,289 40,000 6,767,994 2018 1,661,087 3,466,026	6.52% 16.48% 25.71% 15.00% 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	178 956 351 1,485 2020 1,867,754 3,668,978 938,258 40,000 6,514,990 6,514,990 2017 1,565,730 3,256,627



## 2023 BILLING SCHEDULE FOR MEMBERSHIP & HOA MAINTENANCE FEES

	-		AINTENANCE FEES						
use e billed	Membership Fees	Amount per Quarter (\$8476 total for the yr)	Billed On Statement	Due Date By the Last Business Day of the Month					
Capital Clubho Iovation Fee ar y schedule.	1st Quarter	\$2,119.00	November 2022	December 2022					
	2nd Quarter	\$2,119.00	February 2023	March 2023					
	3rd Quarter	\$2,119.00	May 2023	June 2023					
	4th Quarter	\$2,119.00	August 2023	September 2023					
g with the ourse Rer e quarter <sup>h</sup>	"Arnie's" Cabana Renovation	Amount per Quarter	Billed On Statement						
The Membership Fee along with the Capital Clubhouse Renovation Fee and the Golf Course Renovation Fee are billed and follow the same quarterly schedule.	Billed quarterly to those Owners who did not wish to participate in the one- time payment election	\$179.00	Every quarterly beginning 1/2023	Thru 10/2029					
	Capital Renovation Fee	Amount per Quarter	Billed On Statement						
	Billed quarterly to those Owners who did not wish to participate in the one- time payment election	\$ 174.00	Every quarterly beginning 2/28/2013	Thru 11/1/2024					
	Master HOA Fees Tahoe	Amount per Quarter (\$4,569 total for the yr)	Billed On Statement	Due Date By the Last Business Day of the Month					
	1st Quarter	\$1,142.25	December 2022	January 2023					
	2nd Quarter	\$1,142.25	March 2023	April 2023					
	3rd Quarter	\$1,142.25	June 2023	July 2023					
	4th Quarter	\$1,142.25	September 2023	October 2023					
	Master HOA Fees Placid	Amount per Quarter (\$4233 total for the yr)	Billed On Statement	Due Date By the Last Busines Day of the Month					
	1st Quarter	\$1,058.25	December 2022	January 2023					
	2nd Quarter	\$1,058.25	March 2023	April 2023					
	3rd Quarter	\$1,058.25	June 2023	July 2023					
	4th Quarter	\$1,058.25	September 2023	October 2023					
	Master HOA (MultiFamily Unit) Fees Juliana, Arrowhead, Providence, Barrington	Amount per Quarter (\$2909 total for the yr)	Billed On Statement	Due Date By the Last Business Day of the Month					
	1st Quarter	\$727.25	December 2022	January 2023					
ſ	2nd Quarter	\$727.25	March 2023	April 2023					
	3rd Quarter	\$727.25	June 2023	July 2023					
	4th Quarter	\$727.25	September 2023	October 2023					
	*Sub-Association Maintenance Fees are billed separately by the individual Management Companies.								
	Other Annual Fees (*plus tax)	Amount (*plus tax)	Billing Date	Due Date By the Last Business Day of the Month					
	*Trail Fees (per cart)	\$2,125.00	December 2022	January 2023					
	*Bag Storage Fee -per bag	\$90.00	December 2022	January 2023					
	*Locker Fee (per locker)	\$120.00	December 2022	January 2023					
	Handicap Fee (per person)	\$30.00	December 2022	January 2023					

Quarterly Membership Dues and HOA Fees are Billed to your Club House Account as a courtesy.